

**THE NATIONAL CENTERS OF EXCELLENCE  
IN WOMEN'S HEALTH  
MODEL PARADIGM**

The National Centers of Excellence in Women's Health (CoEs) were established in 1996 by the U.S. Department of Health and Human Services' Office on Women's Health. Their mandate is to establish and evaluate a new model health care system that unites women's health research, medical training, clinical care, public health education, community outreach, and the promotion of women in academic medicine (see Figure 1). Their goal is to improve the health status of diverse women across the life span.

The CoEs are affiliated with 14 different Schools within their institutions (see Figure 2). This pamphlet highlights the organizational structures of the CoE's as well as displaying their relationships and collaborations/partnerships to other Schools within their respective universities.

**Figure 1. A Diagram of the National Model for the National Centers of Excellence in Women's Health**

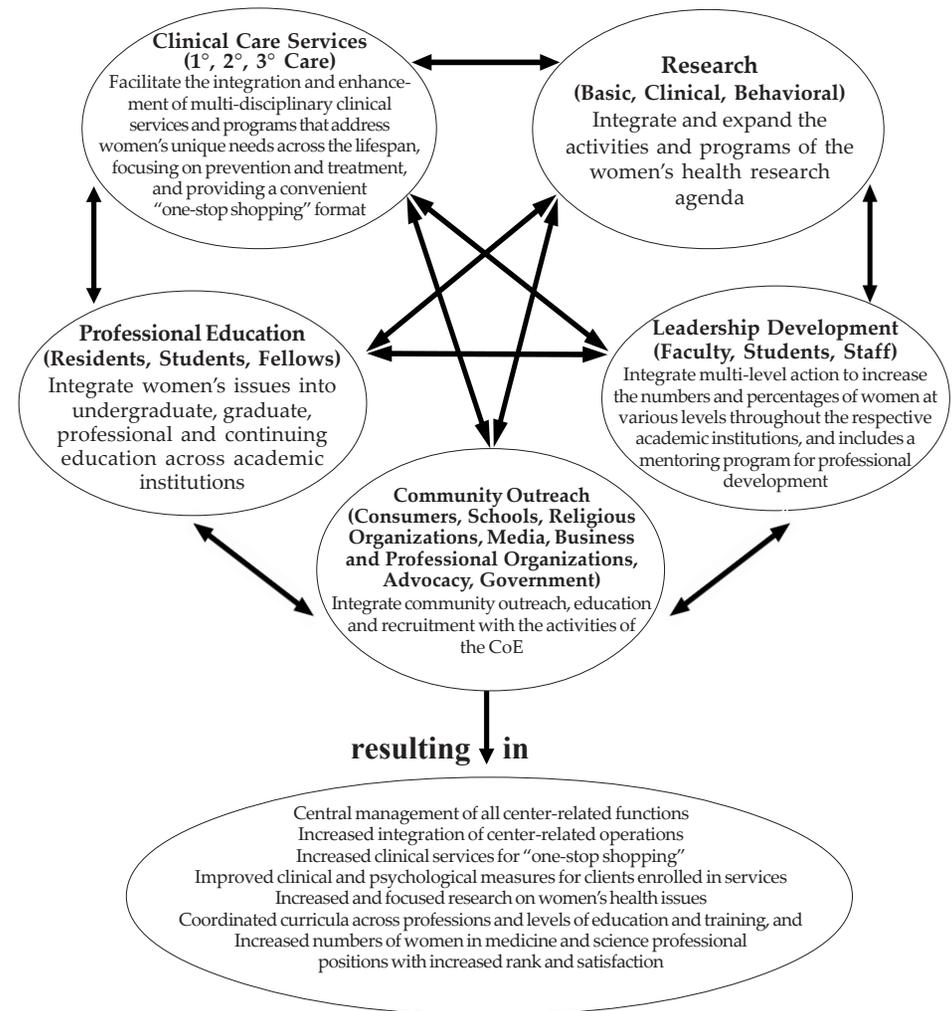


Figure 2. CoE School Affiliations  
----- School of -----

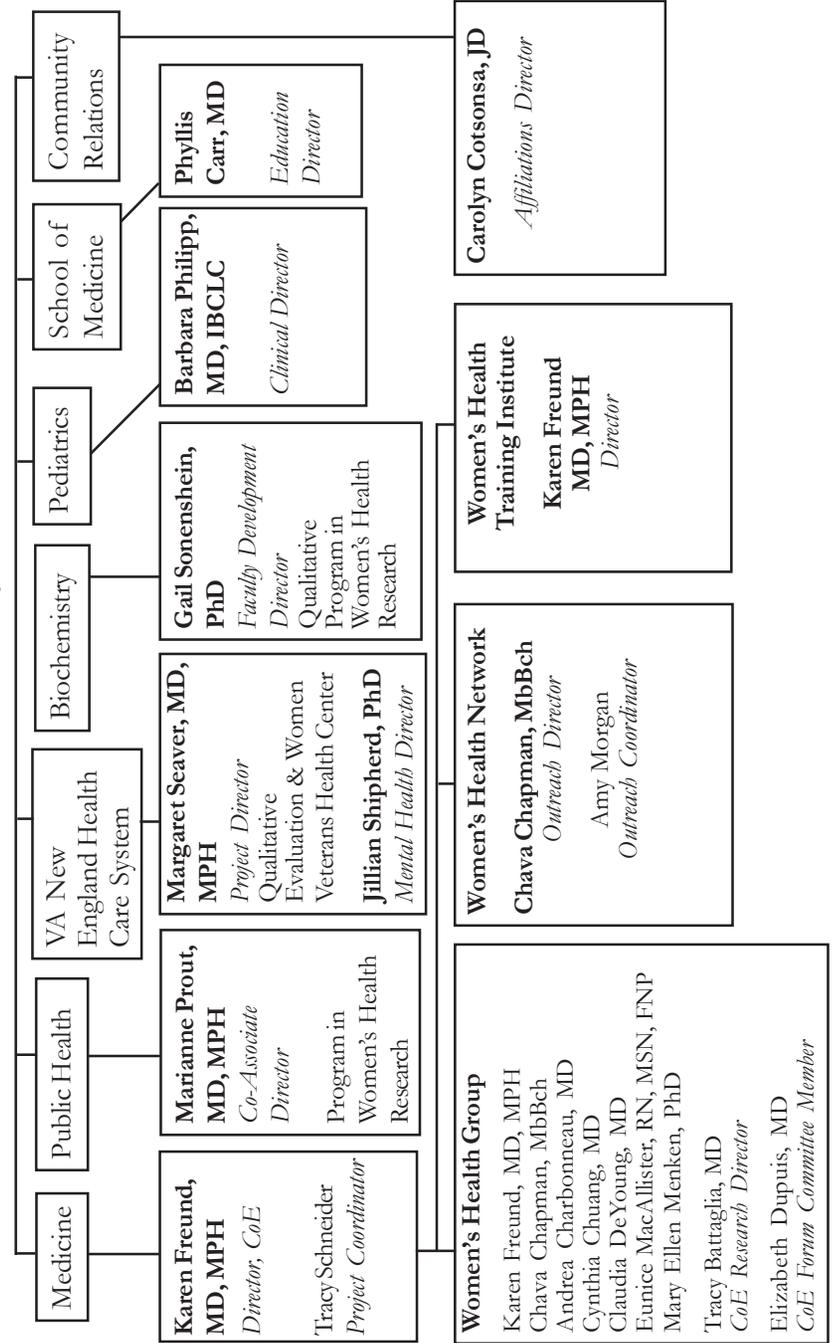
CoE	Medicine	Public Health	Nursing	Dentistry	Pharmacy	Arts & Sciences	Management/ Business	Social Work	Allied/ Related Health	Engineering	Agriculture & Sciences	Informatics & New Media Science	Law	Veterinary Medicine
Boston U	X	X												
Medical Center	X	X	X			X	X						X	
UCLA	X		X	X	X									
UCSF	X			X										
Harvard U	X	X		X										
UIC	X	X	X	X	X	X			X					
Indiana U	X		X	X								X		
Magee-Womens Hospital	X													
MCP Hahnemann/ Drexel U	X	X	X			X	X							
U. of Michigan	X	X	X	X				X						
U. of Puerto Rico	X	X	X	X	X				X					
Tulane/ Xavier U.	X	X			X	X		X		X				
U. of Washington, Seattle	X	X	X	X	X									
U. of Wisconsin	X		X		X	X	X	X		X	X			X

### Boston University (BU)

The Boston University Center of Excellence in Women's Health (CoE) provides a highly unique coalition of state-of-the-art women's services across several institutions to address women's health issues with a focus on serving minority and low-income women. The CoE has a relationship among four academic health care institutions: Boston University School of Medicine, the School of Public Health, and BU's major academic hospital affiliates, Boston Medical Center, and the VA Boston Healthcare System.

These collaborations create the opportunity to more effectively address the delivery of comprehensive and integrated women's health services, which are provided throughout three health care systems, the Boston Medical Center, the VA Boston Health Care System and Quincy Medical Center. Research goals are accomplished by developing collaborations with an established multidisciplinary research program. Medical education and faculty development goals are addressed by working with the School of Medicine which reaches the entire spectrum of medical school training, residency training, post residency fellowship programs, and post graduate continuing education. Working with the schools of Public Health and Medicine provides a stronger emphasis on outreach to women, especially low-income, non-English speaking women and/or racial or ethnic minorities.

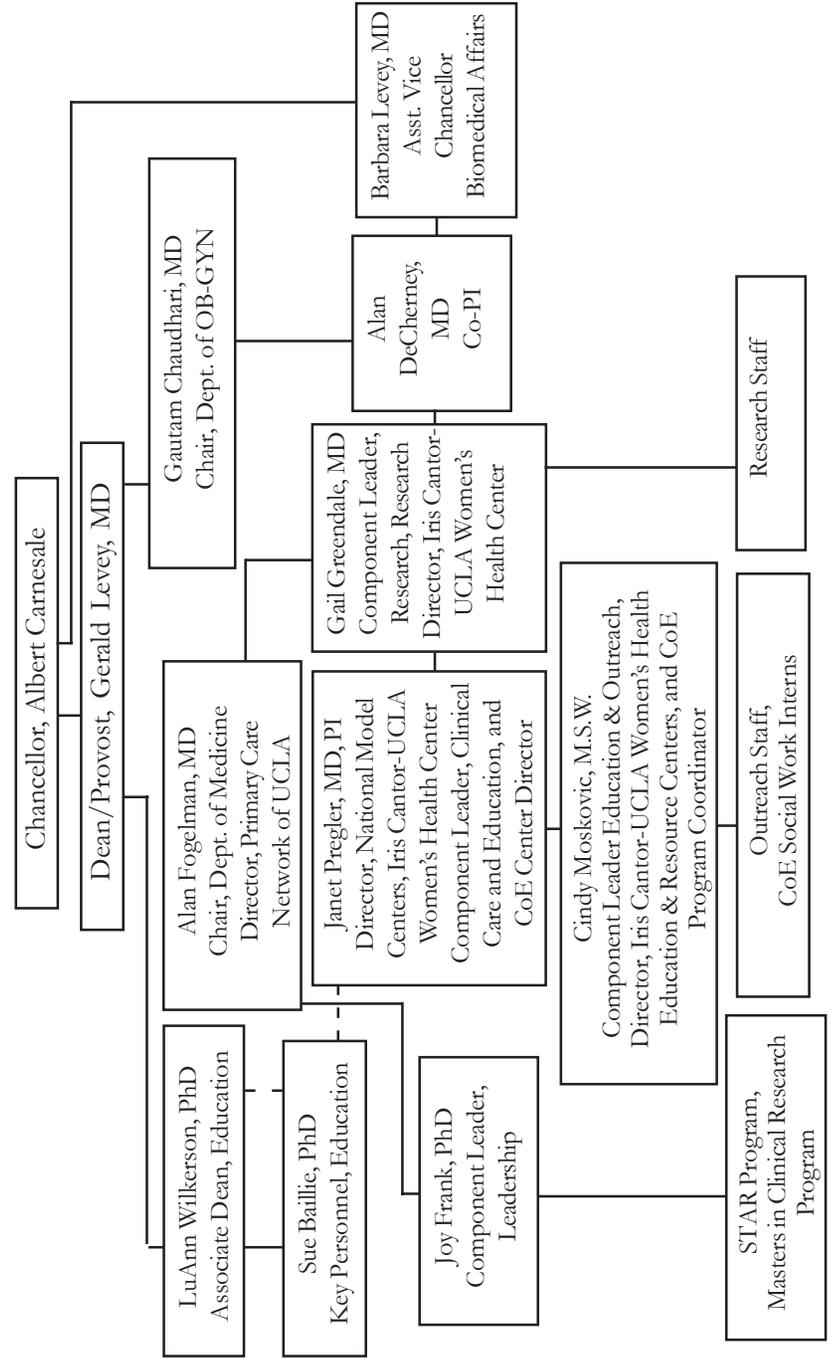
### Boston University CoE



### University of California at Los Angeles (UCLA)

The UCLA National Center of Excellence in Women's Health resides within the David Geffen School of Medicine at UCLA. The UCLA CoE collaborates on clinical programs with the UCLA School of Nursing on a Nurse Midwife training program. Undergraduate, student, graduate, and practicing clinician educational programs have also included collaboration with the UCLA School of Nursing. From a research perspective, the UCLA CoE collaborates with both the UCLA School of Public Health and the UCLA School of Nursing. UCLA CoE Leadership Initiatives have included campus-wide collaborations with faculty from the Schools of Law, the Anderson School of Management, and the College of Letters and Science.

### UCLA CoE



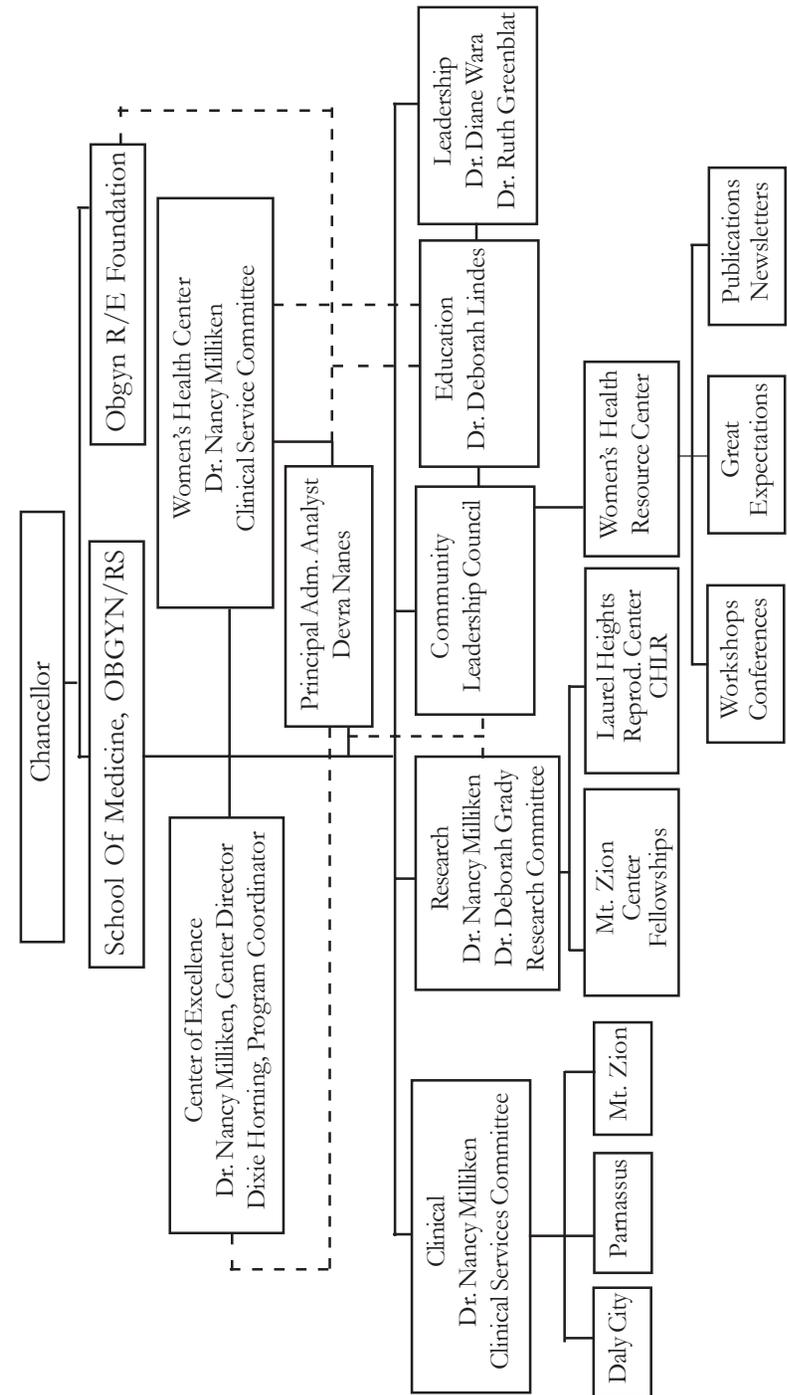
### University of California at San Francisco (UCSF)

The UCSF Center of Excellence is academically housed within the School of Medicine, Department of Obstetrics, Gynecology and Reproductive Sciences.

In the area of clinical care, education, leadership and community, the Center has collaborative relationships with School of Medicine with departments such as Primary Care, mental health, internal medicine, radiology and pediatrics as with the Schools of Nursing, Pharmacy and Dentistry.

In the area of research, the Center has collaborative relationships with several centers located in the schools of medicine (Women's Health Clinical Research Center, SOM, Department of Internal Medicine, Women's HIV Studies), Center for Reproductive Health Research and Policy, Medical Effectiveness Research Center for Diverse Populations, Center for Reproductive Sciences (SOM, OBGYN/RS Departments) and the School of Nursing, National Center for Lesbian Health Research.

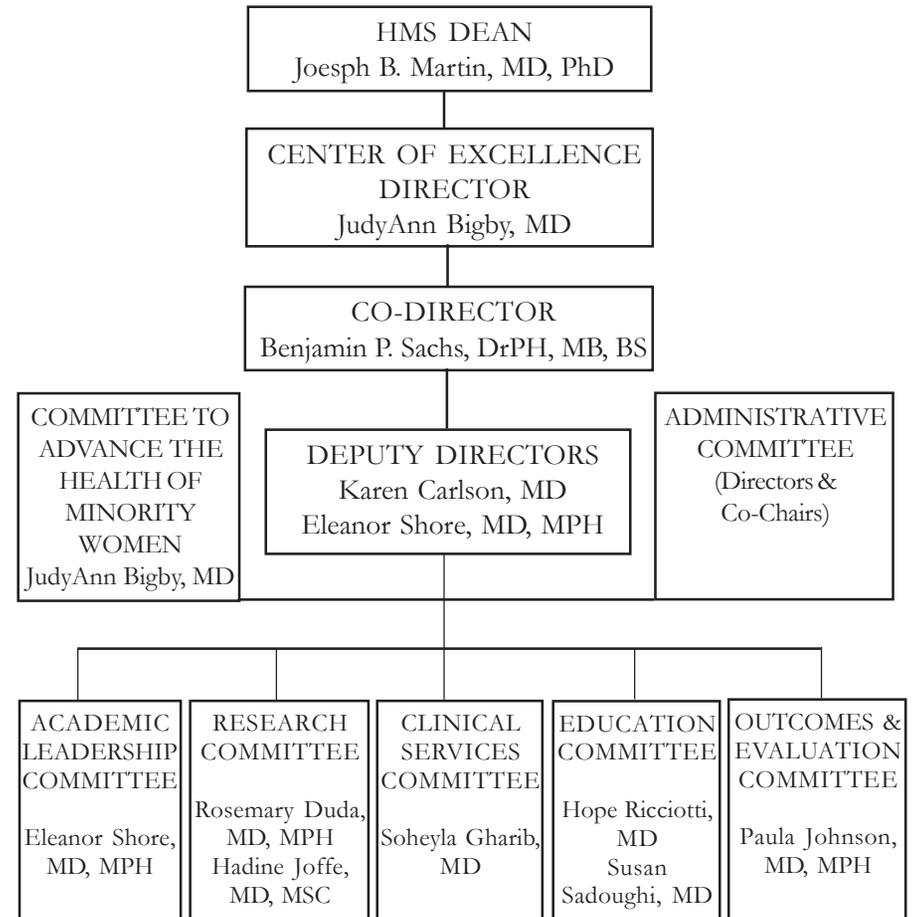
### UCSF CoE



### Harvard University

The Harvard Medical School's CoE is composed of partnerships between Harvard Medical School and 7 affiliated institutions. Three of these institutions are primary teaching hospitals of Harvard Medical School: Beth Israel Deaconess Medical Center, Brigham and Women's Hospital, and Massachusetts General Hospital. Two of these institutions are other health professions schools: the Harvard School of Dental Medicine and the Harvard School of Public Health. The remaining two Harvard institutions provide specialized health care: the Dana Farber Cancer Institute and the Joslin Diabetes Center.

The multi-institutional nature of the HMS CoE provides an opportunity to develop linkages among a broad range of academically, clinically, and demographically diverse women's health experts in order to create a strong women's health community within Harvard Medical School's complex structure. Approximately 50-60 faculty volunteers from HMS and partner institutions join together with representative HMS students and Harvard hospital residents to serve as members of the CoE's core committees and are integral parts of committee activities.



## University of Illinois at Chicago (UIC)

UIC's National Center of Excellence is housed and administered in the Center for Research on Women and Gender (CRWG), a campus-wide research center, enabling collaboration among departments and colleges. Because the goals and activities of the CoE are so broad, and affect so many constituencies, the CoE Center Director reports to the Vice Chancellor for Research and the Vice Chancellor for Health Affairs, who have responsibilities covering all areas of the CoE. Because the CoE is housed in the Center for Research on Women and Gender the CoE Center Director also has an informal reporting relationship with the Interim Director of CRWG. The UIC CoE is unique in that it sits outside all of the health colleges and is therefore able to forge strong collaborative relationships across all six health science colleges.

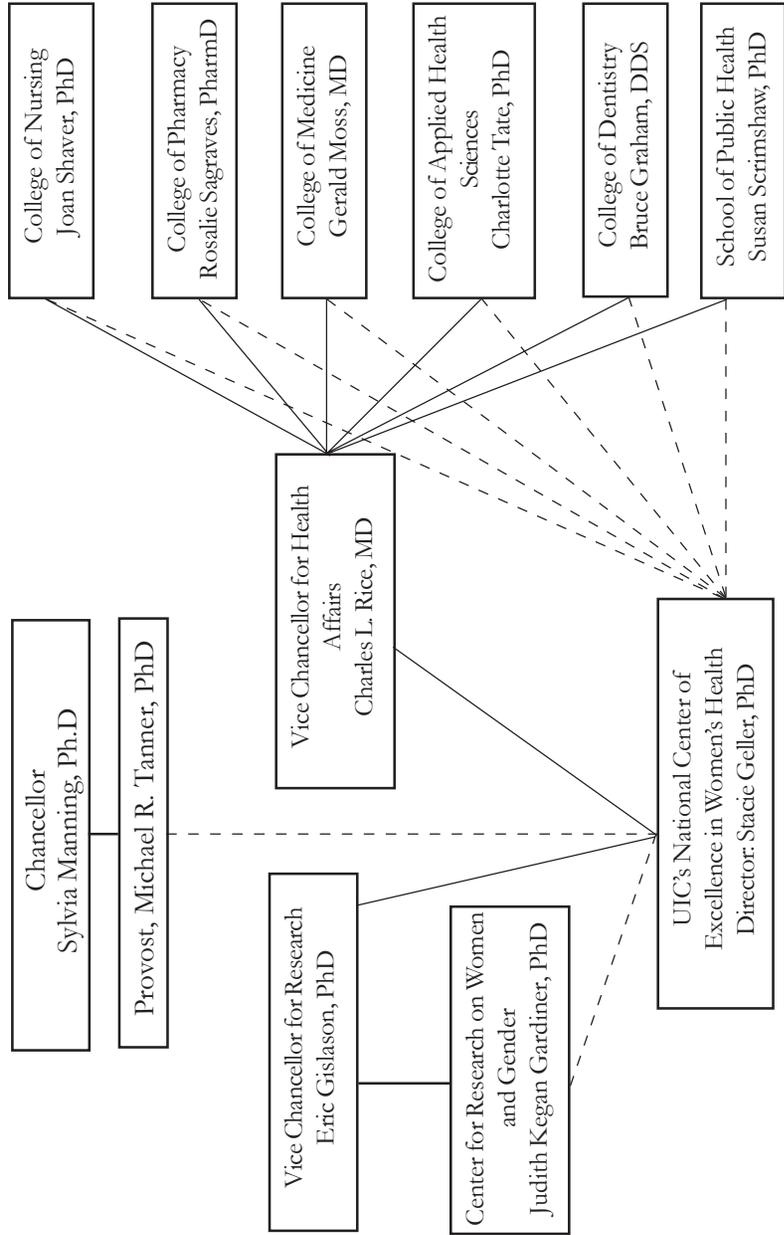
The Director of the CoE meets with the UIC Health Sciences Council quarterly to maintain information flow at a high administrative level. The Health Sciences Council includes the Provost, the Vice Chancellors for Health Affairs and Research, the Executive Director of the University Hospital, the deans of the Colleges of Nursing, Pharmacy, Medicine, Dentistry, Public Health, and Allied Health Sciences.

The ties with the Colleges of Nursing, Pharmacy, and Medicine are particularly strong. The Center Director holds a faculty appointment in the College of Medicine and the School of Public Health; other College of Medicine faculty members are involved with the Clinical Service and Professional Development Cores. The Dean of the College of Pharmacy is Director of the Professional Development Core and the Dean of the College of Nursing is Co-director of the Research Core. The Director of the Research Core and the Co-director of the Community Partnership Core are both faculty members in the College of Nursing. Several faculty members from the College of Pharmacy are involved in research projects funded by the Office on Women's Health through UIC's CoE. The director of

the Evaluation Working Group is a faculty member in the School of Public Health.

There is also a twice-yearly steering committee meeting which is open to anyone interested in participating in CoE activities. The steering committee consists of faculty and staff from all the health science colleges, the hospital, the University Library, and the College of Liberal Arts and Sciences. Finally, *ad hoc* working groups formed around particular tasks are often composed of members from several colleges.

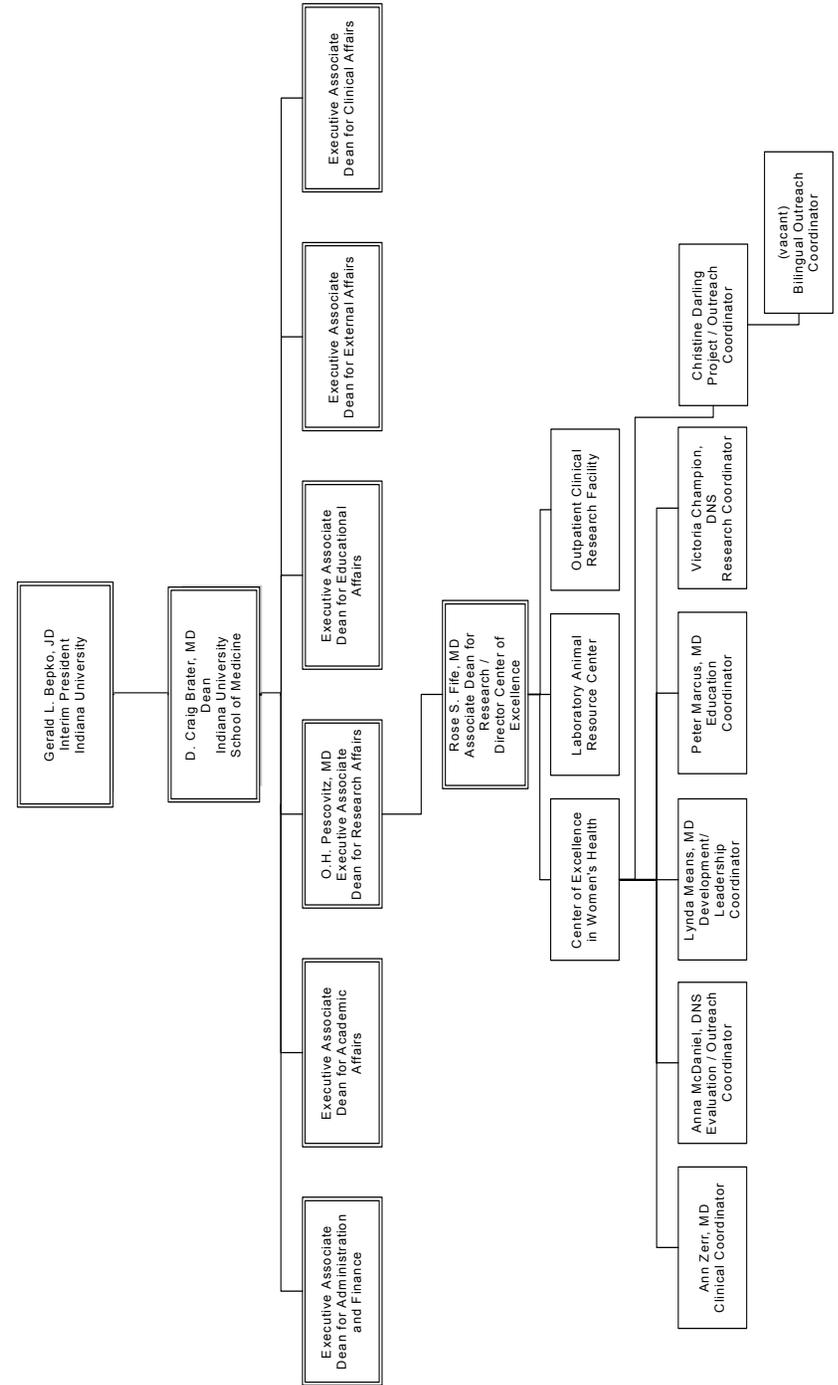
University of Illinois at Chicago CoE



## Indiana University

The IU CoE is based in the Indiana University School of Medicine but has extensive collaborations with the IU Schools of Nursing, Dentistry, and Informatics and New Media Science, the Indiana University Purdue University Indianapolis campus, and the Purdue University Cooperative Extension Services. In addition, two of the Assistant Directors are faculty members in the IU School of Nursing. Within the School of Medicine, faculty members in the Departments of Medicine, Pediatrics, Family Medicine, Obstetrics and Gynecology, Psychiatry, Dermatology, Pharmacology and Toxicology, Surgery, and Rehabilitation Medicine participate in the CoE.

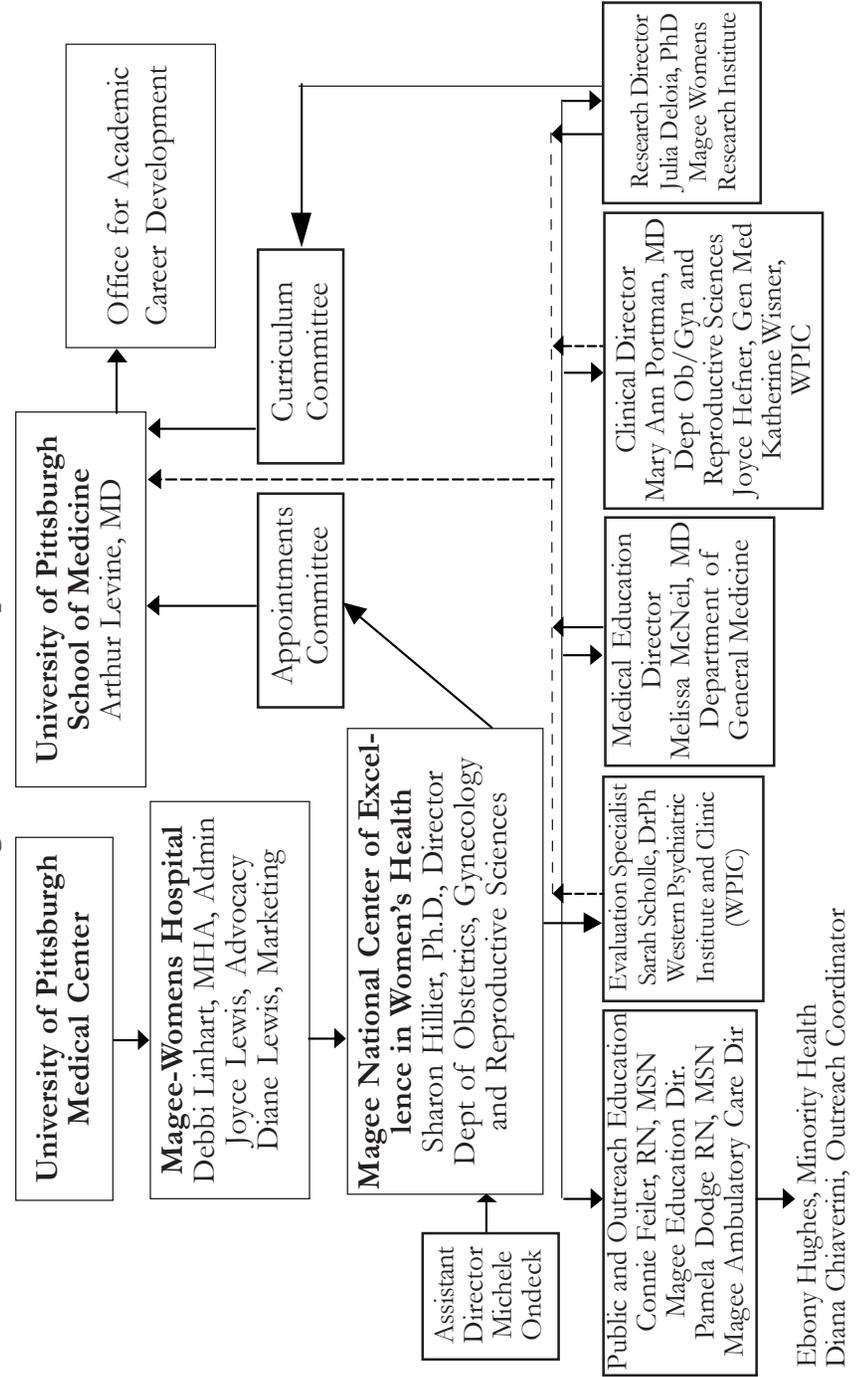
Indiana University - Center of Excellence in Women's Health



### Magee-Womens Hospital

The directors of the Magee CoE draw on their individual and collective relationships with the University of Pittsburgh Medical Center and the University of Pittsburgh School of Medicine to accomplish the goals of the CoE. The Center Director of the CoE and professor of Obstetrics, Gynecology and Reproductive Health leads the CoE strategic planning process. The CoE Professional Education Director and professor of General Medicine, is a member of the Task Force on Women in Academic Medicine, Office for Academic Career Development for the Health Sciences. The CoE research director is a member of the curriculum committee of the School of Medicine. The CoE Administrative Director is vice president for Strategic Development at Magee-Womens Hospital of the University of Pittsburgh Medical Center. Each of these roles impacts the leadership abilities of the Center of Excellence.

### Magee-Womens Hospital CoE



### **MCP Hahnemann University, doing business as Drexel University**

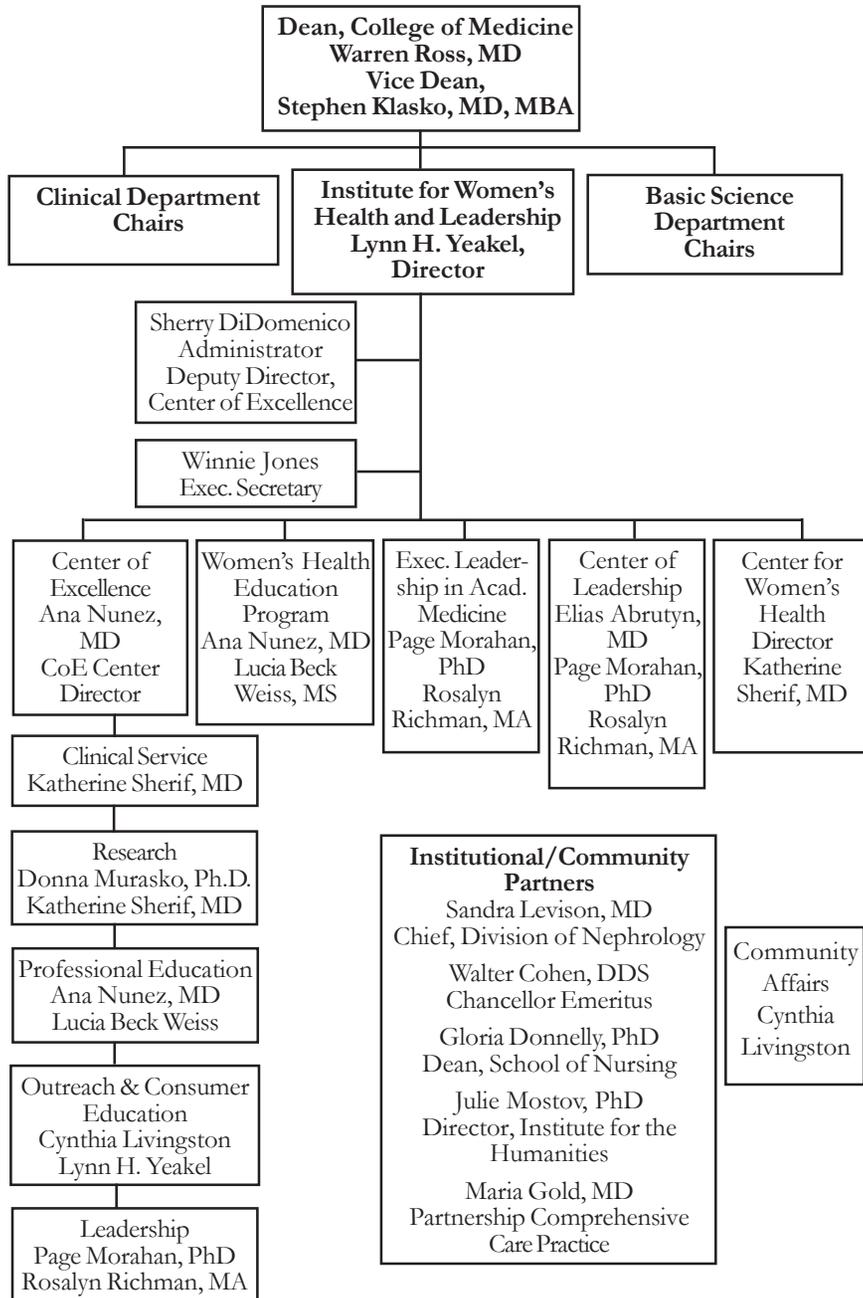
The MCP Hahnemann University CoE is administratively located within the College of Medicine under the Institute for Women's Health and Leadership. In the clinical and research spheres, the CoE is working with members of the Department of Psychology. The CoE faculty and staff work in collaboration with a number of other schools, departments and institutes across Drexel University (DU). These collaborations include:

- School of Nursing faculty members collaborating with WHEP's DES dissemination contract awarded by DHHS;
- School of Public Health faculty collaborations on Domestic Violence issues;
- College of Nursing and Health Professions Physician Assistant Program student lectures, clinical preceptorships and faculty collaborations; DU Office of Student Life joint development and implementation of student support programs;
- Medical Science graduate program students mentorship and involvement in WHEP research projects;
- School of Public Health graduate student mentorship and involvement in research projects;
- College of Arts and Science, Institute for Humanities faculty joint projects;
- St Christopher's Hospital for Children and their Pediatric HIV program faculty and joint outreach program development;
- Various departments and schools' faculty collaboration as invited guest speakers for the women's health seminar offered by WHEP.

The CoE's Community Outreach activities are a collaborative effort with the University's Office of Community Relations, which works closely with a Community Relations Task Force. The task force includes representatives from the School of Public Health, the College of Medicine, the College of Nursing and Health Professions, and the provost's office.

The Executive Leadership in Academic Medicine (ELAM) program for Women annually seeks candidates from all of the departments within the medical school faculty. ELAM is exploring new opportunities for collaboration with Drexel's LeBow College of Business.

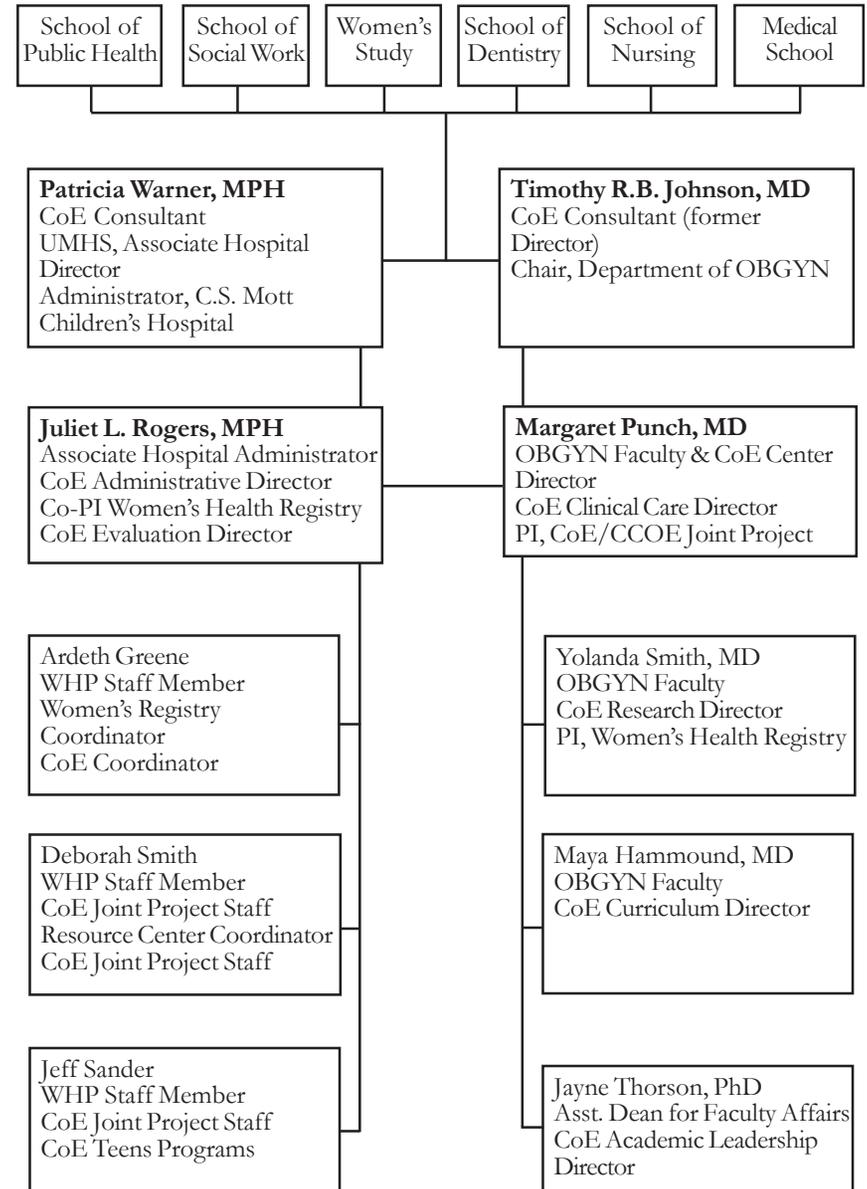
**MCP Hahnemann University, doing business as  
Drexel University CoE**



### University of Michigan (UM)

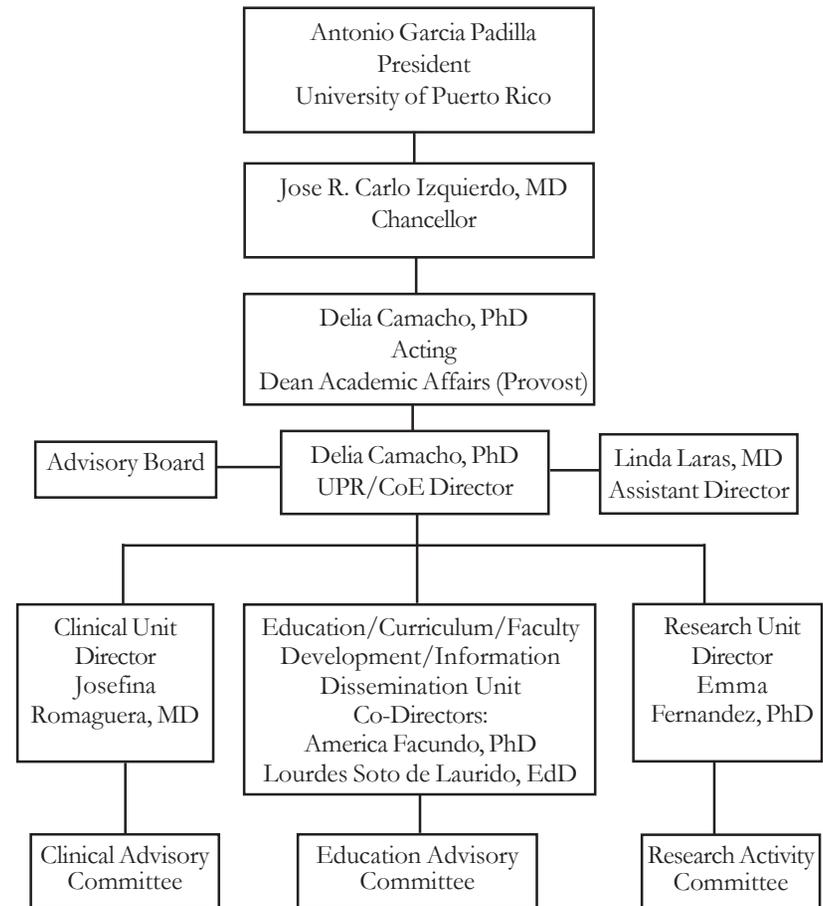
In collaboration with the Schools of Medicine, Nursing, Public Health, Social Work and Dentistry and the Department of Women Studies, the University of Michigan National Center of Excellence in Women's Health is dedicated to providing services, resources, and experiential opportunities while enhancing outreach, educational, and research mission. Partnerships with UM Schools and student organizations are an important component of successfully achieving these goals.

The CoE participates annually in the Public Health Fair and the Community Service Learning Day sponsored by the School of Public Health. Health education resources and referral information created by the Women's Health Program (WHP) are discussed and distributed by program staff. Finally, the UM CoE relationship with the Schools of Medicine, Nursing, Dentistry, Public Health and Social Work and the Department of Women's Studies provides internship and volunteer placements for students seeking practical community work experience with a theoretical analysis of women's roles in society.



## University of Puerto Rico (UPR)

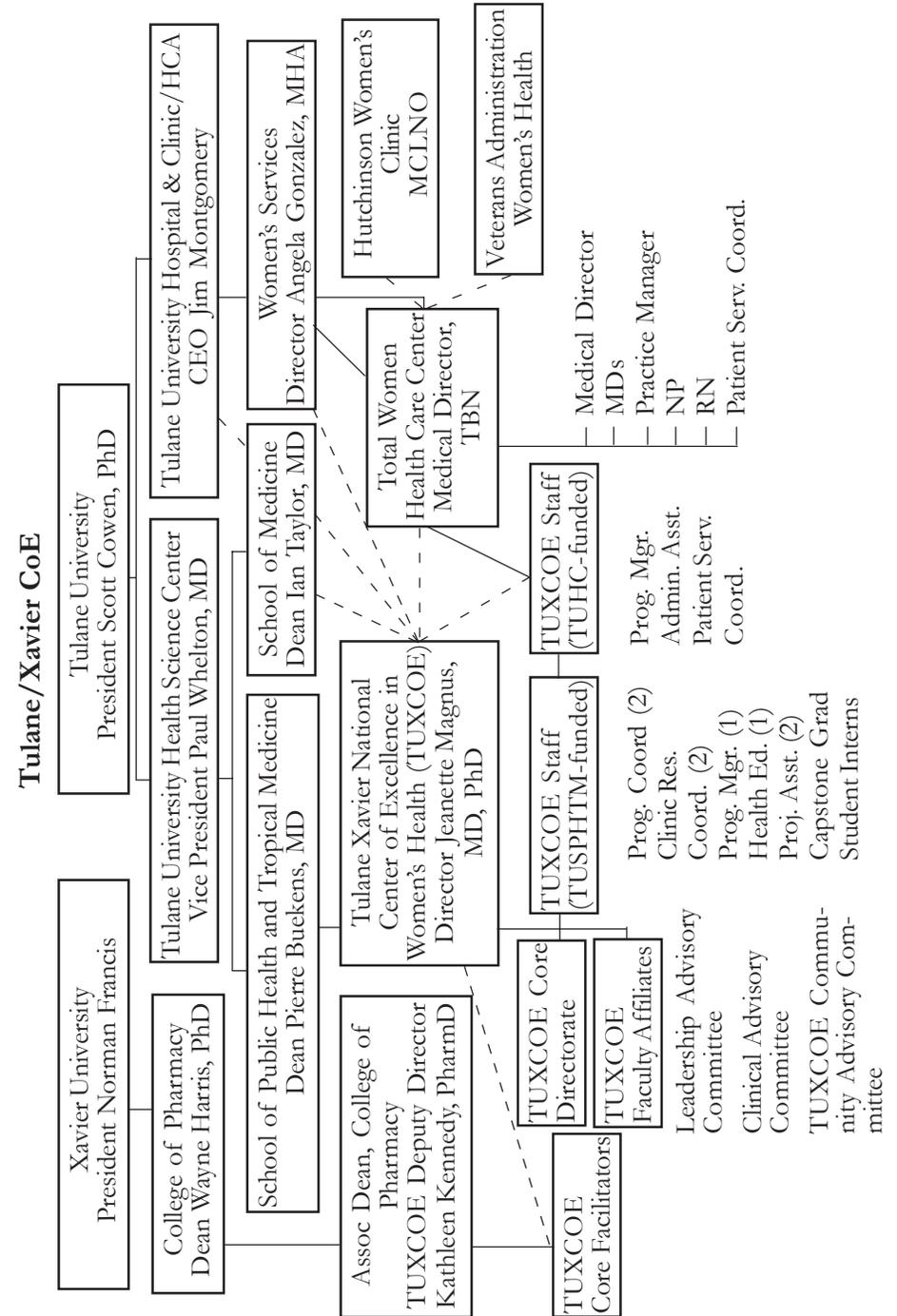
The CoE University of Puerto Rico Medical Sciences Campus (UPR MSC) is administratively under the campus Dean for Academic Affairs (Provost). This has facilitated establishing linkage and collaboration with all six schools (School of Medicine, School of Dentistry, Graduate School of Public Health, School of Pharmacy, School of Nursing, and the College of Health Related Professions) that comprise the MSC and has promoted the uniqueness of the UPR CoE model as a multi and interdisciplinary model-based approach, as opposed to an exclusive clinical/medical environment. The UPR MSC CoE model is structured in four principal components: Clinical, Research, Education/ Information Dissemination/ Professional Development and Leadership (EIPLC), and the administrative component. The CoE's physical facilities are accessible to students, faculty, employees, and the general community visiting the Campus. The uniqueness of the UPR CoE model is that its approach is multidisciplinary and based on the Campus' strong public health tradition with a variety of available resources, and community alliances. Most of the CoE's information dissemination and educational activities are conducted through collaboration and linkages with other programs and organizations.



### Tulane and Xavier Universities of Louisiana

The Tulane/Xavier National Center of Excellence in Women's Health (TUXCOE) is primarily housed within the Tulane University Health Sciences Center (TUHSC), which includes the Schools of Medicine (SoM) and Public Health and Tropical Medicine (SPHTM), and the Tulane University Hospital and Clinic (TUHC). TUXCOE involvement crosscuts all three of these institutions within the overarching TUHSC, as well as nearly all of the departments within them. As implied by the name, TUXCOE also has a significant collaboration with Xavier University, particularly the College of Pharmacy.

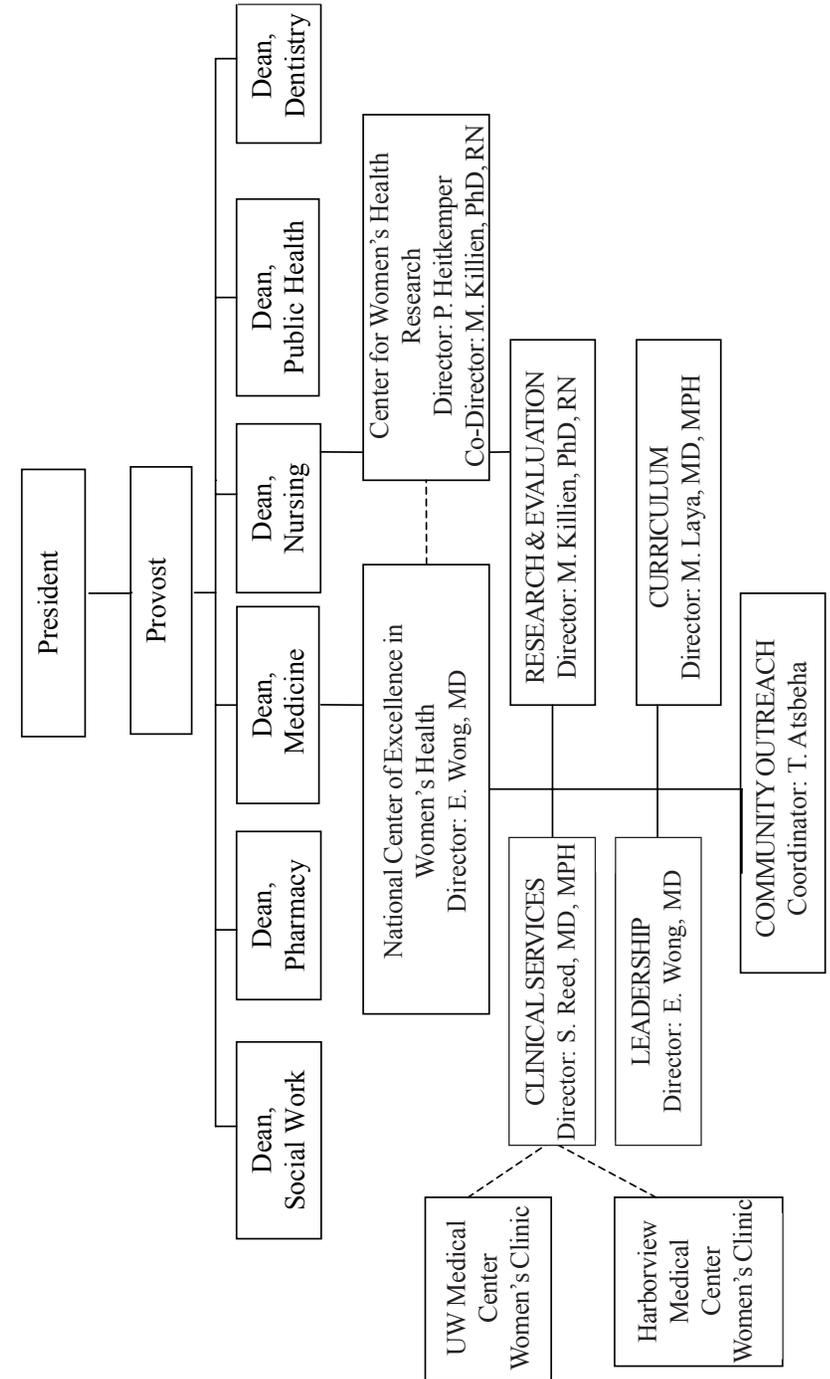
TUXCOE's reach extends beyond the TUHSC to the broader Tulane University through collaborations at the Schools of Social Work, Engineering, and College of Liberal Arts and Sciences. These collaborations vary from faculty development opportunities to graduate student interns to the TUXCOE Director's participation on the Tulane University's Equity and Diversity Taskforce. TUXCOE has taken particular care to ensure that diverse and appropriate representation of various schools and departments across the university are present among our boards and commissions. Examples include the TUXCOE Community, Clinical and Leadership Development Advisory Committees.



### University of Washington (UW)

The University of Washington Center of Excellence in Women's Health (CoE) is part of the University of Washington's School of Medicine. The CoE offices reside in the Women's Health Care Center of the UW Academic Medical Center. The UW CoE's other clinical site is Harborview Medical Center's Women's clinic, known in the Pacific Northwest Region for its Level 1 trauma facilities, and for provision of care to a disproportionate share of poor and medically underserved patients. In research, the UW CoE research director, is part of the UW School of Nursing faculty and has worked to develop collaborations between the UW Schools of Medicine, Nursing, and Public Health in women's health research. UW CoE leadership projects such as the campus-wide Minority Health Fair included participation of faculty from the Schools of Medicine, Nursing, Dentistry, Pharmacy and Physician's Assistant training program.

### University of Washington CoE



## University of Wisconsin (UW)

The UW CoE has substantive interactions with 9 of the 13 Schools and Colleges that comprise the UW-Madison campus. The specific relationships are delineated below:

**Medical School.** The CoE is administratively based in the Medical School and the CoE Center Director reports to the Dean of the Medical School. Within the Medical School, the CoE involves faculty from 6 departments: Medicine (Geriatrics, General Internal Medicine, Endocrinology, Oncology, Rheumatology), Ob/Gyn, Psychiatry, Pediatrics, Population Health, and Medical History and Ethics.

**School of Nursing.** The School of Nursing faculty continues to be core members of the CoE.

**School of Pharmacy.** Members of the faculty of the School of Pharmacy sit on the Advisory Committees of several programs administered by the CoE including its Women's Health and Aging Clinical Scientist Development Program. The CoE Center Director supervised pharmacy residents in the VA Women's Health Clinic (a CoE satellite) and within that clinic, co-directs the VA Osteoporosis Clinic with a faculty member in the School of Pharmacy.

**School of Social Work.** Faculty in the School of Social Work serve as research faculty on two training grants administered through the CoE. Clinical Social Work faculty work in the CoE satellite clinic at the VA Hospital.

**School of Veterinary Medicine.** Faculty in the School of Veterinary Medicine are core members of the CoE and co-investigators with the CoE Director on two training grants.

**College of Engineering.** The College of Engineering donates space for the Women In Science and Engineering Leadership

Institute (WISELI) which is directed by the CoE Center Director and intersects substantively with the CoE.

**College of Letters and Sciences.** Faculty from the Women's Studies Program which is in the College of Letters and Sciences serve on the CoE Advisory Committee. Faculty from Sociology, Psychology, and English also collaborate with the CoE on training grants or research initiatives.

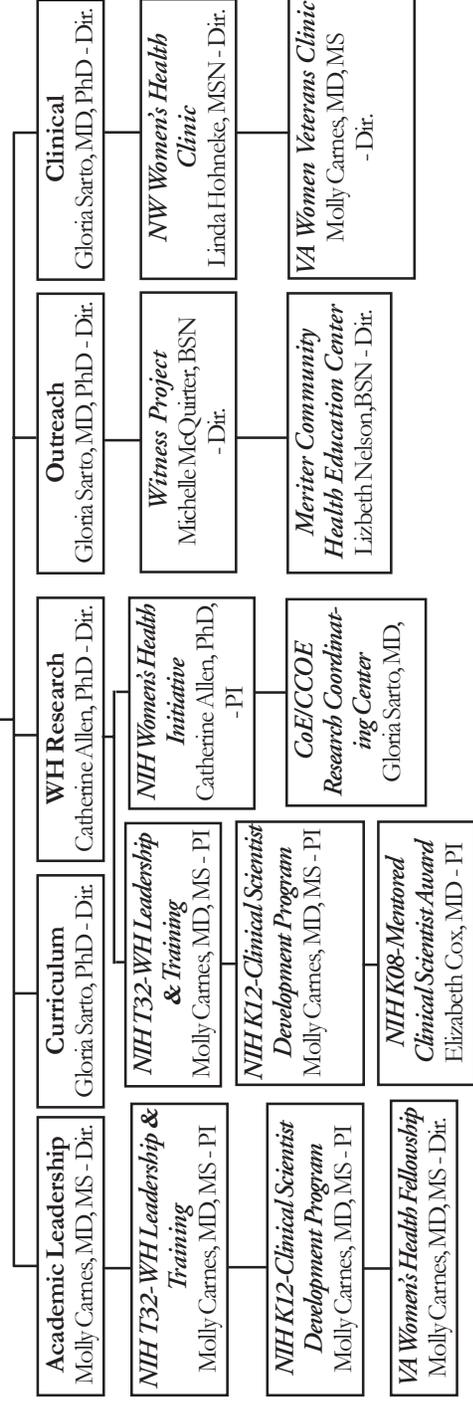
**College of Agriculture and Life Science (CALs).** Faculty from CALs collaborate with the CoE on the Women in Science & Engineering Leadership Institute (WISELI) initiative.

**Business School.** Faculty from the Business School serve as members of the core CoE faculty and as statistical consultants on training grants administered by the CoE.

University of Wisconsin CoE



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**NATIONAL CENTERS OF EXCELLENCE  
IN WOMEN'S HEALTH**

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**OFFICE ON WOMEN'S HEALTH  
U.S. DEPARTMENT OF HEALTH AND HUMAN  
SERVICES**

**NATIONAL CENTERS OF EXCELLENCE IN WOMEN'S  
HEALTH**

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